



The Alaska Community Foundation and Affiliate

**Consolidated Financial Statements and
Single Audit Reports**
Years Ended December 31, 2020 and 2019
(With Independent Auditor's Report Thereon)

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Independent Auditor's Report

Members of the Board of Directors
The Alaska Community Foundation and Affiliate
Anchorage, Alaska

Opinion

We have audited the consolidated financial statements of Alaska Community Foundation and Affiliate (the Foundation), which comprise the consolidated balance sheets as of December 31, 2020 and 2019, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Foundation as of December 31, 2020 and 2019, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date that the consolidated financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise The Alaska Community Foundation's basic financial statements. The schedule of expenditures of federal awards, as required by *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and are not a required part of the basic financial statements.

The schedule of expenditures of federal awards is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated June July 26, 2021 on our considerations of The Alaska Community Foundation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of The Alaska Community Foundation's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Alaska Community Foundation's internal control over financial reporting and compliance.

BDO USA, LLP

Anchorage, Alaska
July 26, 2021

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Consolidated Financial Statements

The Alaska Community Foundation and Affiliate

Consolidated Statements of Financial Position

December 31,	2020	2019
Assets		
Current Assets		
Cash and cash equivalents	\$ 12,879,644	\$ 7,786,066
Accounts receivable	358,105	81,219
Prepaid expenses	83,206	44,479
Total Current Assets	13,320,955	7,911,764
Noncurrent Assets		
Investments	141,263,098	119,614,465
Property and equipment - net of accumulated depreciation of \$269,954 for 2020 and \$237,096 for 2019	13,563,900	71,684
Total Noncurrent Assets	154,826,998	119,686,149
Total Assets	\$ 168,147,953	\$ 127,597,913
Liabilities and Net Assets		
Current Liabilities		
Accounts payable	\$ 584,523	\$ 97,686
Accrued payroll liabilities	80,927	103,494
Deferred revenue	2,116,577	1,469,893
Grants payable	621,080	1,083,657
Total current liabilities	3,403,107	2,754,730
Funds held for other organizations (Note 1)	18,694,790	16,001,932
Total Liabilities	22,097,897	18,756,662
Net Assets		
Without donor restrictions	120,954,171	94,434,692
With donor restrictions (Note 7)	25,095,885	14,406,559
Total Net Assets	146,050,056	108,841,251
Total Liabilities and Net Assets	\$ 168,147,953	\$ 127,597,913

See accompanying notes to consolidated financial statements.

The Alaska Community Foundation and Affiliate

Consolidated Statement of Activities

Year Ended December 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
Support and revenue:			
Support:			
Amounts raised	\$ 17,802,666	\$ 207,449	\$ 18,010,115
Grants	2,946,239	63,818,592	66,764,831
Less amounts raised or received on behalf of others	(1,765,804)	-	(1,765,804)
Net contributions and bequests raised	18,983,101	64,026,041	83,009,142
Other revenue:			
Administrative fee revenue	1,923,861	7,460	1,931,321
Other revenue	156,104	2,724,903	2,881,007
Foundation administrative fees charged to funds held for others	150,852	-	150,852
Investment income, net of expenses	14,472,343	1,675,493	16,147,836
Other revenue before allocation of investment income	16,703,160	4,407,856	21,111,016
Investment income allocated to funds held for others, net of expenses	(2,086,138)	-	(2,086,138)
Net other revenue	14,617,022	4,407,856	19,024,878
Net assets released from restrictions	57,744,571	(57,744,571)	-
Total support and revenue and net assets released from restrictions	91,344,694	10,689,326	102,034,020

The Alaska Community Foundation and Affiliate
Consolidated Statement of Activities, continued
Year Ended December 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
Expenses:			
Program services:			
Grants and philanthropic distributions	\$ 59,888,116	\$ -	\$ 59,888,116
Less amounts distributed on behalf of others	(1,008,007)	-	(1,008,007)
Total grants and philanthropic distributions	58,880,109	-	58,880,109
Program services expense	4,416,121	-	4,416,121
Support services:			
Management and general administrative	1,053,700	-	1,053,700
Development and fundraising	475,285	-	475,285
Total support service	1,528,985	-	1,528,985
Total expenses	64,825,215	-	64,825,215
Change in net assets	26,519,479	10,689,326	37,208,805
Net assets at beginning of year	94,434,692	14,406,559	108,841,251
Net assets at end of year	\$ 120,954,171	\$ 25,095,885	\$ 146,050,056

See accompanying notes to consolidated financial statements.

The Alaska Community Foundation and Affiliate

Consolidated Statement of Activities

Year Ended December 31, 2019

	Without Donor Restrictions	With Donor Restrictions	Total
Support and revenue:			
Support:			
Amounts raised	\$ 30,880,675	\$ 1,161,999	\$ 32,042,674
Grants	87,211	2,871,348	2,958,559
Less amounts raised or received on behalf of others	(1,006,571)	-	(1,006,571)
Net contributions and bequests raised	29,961,315	4,033,347	33,994,662
Other revenue:			
Other revenue	192,914	2,771,633	2,964,547
Foundation administrative fees charged to funds held for others	135,738	-	135,738
Investment income, net of expenses	12,916,313	1,793,405	14,709,718
Other revenue before allocation of investment income	13,244,965	4,565,038	17,810,003
Less net investment (income) loss allocated to funds held for others, net of expenses	(2,219,353)	-	(2,219,353)
Net other revenue	11,025,612	4,565,038	15,590,650
Net assets released from restrictions	5,721,061	(5,721,061)	-
Total support and revenue and net assets released from restrictions	46,707,988	2,877,324	49,585,312

The Alaska Community Foundation and Affiliate
Consolidated Statement of Activities, continued
Year Ended December 31, 2019

	Without Donor Restrictions	With Donor Restrictions	Total
Expenses:			
Program services:			
Grants and philanthropic distributions	\$ 12,219,124	\$ -	\$ 12,219,124
Less amounts distributed on behalf of others	(1,065,730)	-	(1,065,370)
Total grants and philanthropic distributions	11,153,754	-	11,153,754
Program services expense	4,532,519	-	4,532,519
Support services:			
Management and general administrative	985,178	-	985,178
Development and fundraising	454,173	-	454,173
Total support service	1,439,351	-	1,439,351
Total expenses	17,125,624	-	17,125,624
Change in net assets	29,582,364	2,877,324	32,459,688
Net assets at beginning of year	64,852,328	11,529,235	76,381,563
Net assets at end of year	\$ 94,434,692	\$ 14,406,559	\$ 108,841,251

See accompanying notes to consolidated financial statements.

The Alaska Community Foundation and Affiliate

Consolidated Statement of Functional Expenses

Year Ended December 31, 2020

	Program Services			Supporting Services			Total
	Restricted		Total	Management		Total	Program
	Philanthropic	Programs	Program	and	Fundraising	Supporting	and
	Funds	and	Services	General		Services	Supporting
		Projects					Services
Grants and philanthropic distributions	\$ 10,364,071	\$ 49,524,045	\$ 59,888,116	\$ 7,000	\$ 932	\$ 7,932	\$ 59,896,048
Program distributions expense	-	2,724,877	2,724,877	-	-	-	2,724,877
Wages and benefits	-	820,452	820,452	736,903	364,744	1,101,647	1,922,099
Foundation administrative fees	1,518,096	158,606	1,676,702	38	-	38	1,676,740
Contracts	-	519,861	519,861	89,561	39,311	128,872	648,733
Facility	-	83,606	83,606	120,820	17,685	138,505	222,111
Depreciation	-	110,408	110,408	18,362	3,644	22,006	132,414
Communications and marketing	-	57,097	57,097	4,450	27,079	31,529	88,626
Supplies	-	8,047	8,047	23,477	3,132	26,609	34,656
Telephone and internet	-	16,922	16,922	9,365	1,967	11,332	28,254
Special events	-	7,776	7,776	6,080	6,480	12,560	20,336
Equipment and maintenance	-	5,771	5,771	10,953	2,948	13,901	19,672
Travel and conference	-	10,167	10,167	6,179	841	7,020	17,187
Insurance	-	13,998	13,998	1,926	1,053	2,979	16,977
Postage	-	612	612	7,789	1,124	8,913	9,525
Other	30,190	6,337	36,527	10,835	4,345	15,180	51,707
Total operating expenses	11,912,357	54,068,582	65,980,939	1,053,738	475,285	1,529,023	67,509,962
Less foundation administrative fees	(1,518,096)	(158,606)	(1,676,702)	(38)	-	(38)	(1,676,740)
Less amounts distributed on behalf of others	(1,008,007)	-	(1,008,007)	-	-	-	(1,008,007)
Total Functional Expenses	\$ 9,386,254	\$ 53,909,976	\$ 63,296,230	\$ 1,053,700	\$ 475,285	\$ 1,528,985	\$ 64,825,215

See accompanying notes to consolidated financial statements.

The Alaska Community Foundation and Affiliate

Consolidated Statement of Functional Expenses

Year Ended December 31, 2019

	Program Services			Supporting Services			Total
	Restricted		Total	Management		Total	Program
	Philanthropic	Programs and	Program	and	Fundraising	Supporting	and
	Funds	Projects	Services	General		Services	Supporting
							Services
Grants and philanthropic distributions	\$ 10,866,934	\$ 1,352,190	\$ 12,219,124	\$ 4,575	\$ -	\$ 4,575	\$ 12,223,699
Program distributions expense	-	2,771,633	2,771,633	-	-	-	2,771,633
Wages and benefits	-	564,408	564,408	648,302	343,272	991,574	1,555,982
Foundation administrative fees	1,099,162	169,075	1,268,237	4,435	-	4,435	1,272,672
Contracts	-	1,030,879	1,030,879	58,882	28,165	87,047	1,117,926
Communications and marketing	-	13,876	13,876	7,002	15,746	22,748	36,624
Facility	-	26,952	26,952	122,528	18,507	141,035	167,987
Travel and conference	-	71,759	71,759	36,671	11,278	47,949	119,708
Special events	-	19,519	19,519	33,998	18,351	52,349	71,868
Depreciation	-	9,825	9,825	16,862	2,573	19,435	29,260
Telephone and internet	-	2,171	2,171	10,937	1,273	12,210	14,381
Equipment and maintenance	-	5,518	5,518	13,296	2,682	15,978	21,496
Supplies	-	8,787	8,787	17,879	7,577	25,456	34,243
Postage	-	1,042	1,042	5,703	1,274	6,977	8,019
Insurance	-	2,922	2,922	2,469	1,553	4,022	6,944
Other	-	3,228	3,228	6,074	1,922	7,996	11,224
Total operating expenses	11,966,096	6,053,784	18,019,880	989,613	454,173	1,443,786	19,463,666
Less foundation administrative fees	(1,099,162)	(169,075)	(1,268,237)	(4,435)	-	-	(1,272,672)
Less amounts distributed on behalf of others	(1,065,370)	-	(1,065,370)	-	-	-	(1,065,370)
Total Functional Expenses	\$ 9,801,564	\$ 5,884,709	\$ 15,686,273	\$ 985,178	\$ 454,173	\$ 1,443,786	\$ 17,125,624

See accompanying notes to consolidated financial statements.

The Alaska Community Foundation and Affiliate

Consolidated Statements of Cash Flows

<i>Years Ended December 31,</i>	2020	2019
Cash Flows from Operating Activities		
Change in net assets	\$ 37,208,805	\$ 32,459,688
Adjustments to reconcile change in net assets to net cash from operating activities:		
Depreciation	132,414	29,260
Donation of property	(13,610,000)	-
Unrealized gain on investments	(13,011,945)	(11,236,547)
Realized gain on investments	(1,015,262)	(1,628,554)
Interest and dividends	(2,367,574)	(2,061,798)
(Increase) decrease in assets:		
Accounts receivable	(276,886)	4,903
Prepaid expenses	(38,727)	22,648
Increase (decrease) in liabilities:		
Accounts payable	486,837	(45,462)
Accrued payroll liabilities	(22,567)	22,436
Deferred revenue	646,684	(228,575)
Grants payable	(462,577)	448,807
Funds held for other organizations	2,692,858	2,024,815
Net cash from operating activities	10,362,060	19,811,621
Cash Flows for Investing Activities		
Proceeds from sale of property and equipment	-	216,452
Purchase of property and equipment	(14,630)	-
Purchase of investments	(24,970,658)	(32,805,167)
Proceeds from sales of investments	19,716,806	14,926,901
Net cash for investing activities	(5,268,482)	(17,661,814)
Net Increase in Cash and Cash Equivalents	5,093,578	2,149,807
Cash and Cash Equivalents, beginning of year	7,786,066	5,636,259
Cash and Cash Equivalents, end of year	\$ 12,879,644	\$ 7,786,066
Supplemental Disclosure of Noncash Information		
Donation of BP Energy Center	\$ 13,610,000	\$ -

See accompanying notes to consolidated financial statements.

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements Years Ended December 31, 2020 and 2019

1. Operations and Summary of Significant Accounting Policies

Operations

The Alaska Community Foundation and Affiliate (ACF or the Foundation) was incorporated as a nonprofit organization in the State of Alaska in 1995. The primary purpose of a community foundation is to encourage philanthropy and strengthen communities. The Foundation's mission is: Inspiring the spirit of giving and connecting people, organizations and causes to strengthen Alaska's communities now and forever.

The Foundation receives a wide variety of gifts and, per the Foundation's gift acceptance policy will bring all gifts into alignment with the investment policy in a prudent and timely manner.

Basis of Presentation

In accordance with the *Not-for-Profit Entities* Topic 958 of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC"), the Foundation is required to report information regarding its financial position and activities according to the existence or absence of donor-imposed restrictions.

- Net assets without donor restrictions represent funds available for grants and expenses which are not otherwise limited by donor restrictions.
- Net assets with donor restrictions consist of contributed funds subject to specific donor-imposed restrictions contingent upon specific performance of a future event or a specific passage of time.

Without Donor Restrictions

Without Donor Restrictions is defined as that portion of net assets that has no use or time restriction. The by-laws of the Foundation include a variance provision giving the Board the power to modify any restriction or condition on the distribution of funds for any specified charitable purpose or to specified organizations if, in the sole judgement of the Board, such restriction or condition becomes, in effect, unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community or area served. Based on that provision, the Foundation classifies contributions, except as noted below, as without donor restrictions for financial statement presentation.

With Donor Restrictions

With Donor Restrictions is defined as that portion of net assets that consist of a restriction on the specified use or the occurrence of a certain future event. Contributions unconditionally promised, including irrevocable planned gifts, which are scheduled to be received more than one year in the future, are recorded at fair value, classified as with donor restriction until the funds are received, and are discounted at a rate commensurate with the risks involved. Net assets consisting of the initial fair value of the gifts where the donor has specified that the assets donated are to be retained in an endowment, providing a permanent source of revenue for charitable purposes are classified as with donor restrictions. The accumulation of assets, above historic gift value, in donor restricted endowment funds is classified as with donor restriction until appropriated for use based on the Foundation's spending policy. The Foundation also receive grants from charitable foundations and

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

local agencies for initiatives and special projects for which purpose restrictions apply. Such grants and contributions are recorded as with donor restrictions until the purpose restrictions are met. When the purpose restriction is accomplished, with donor restriction net assets are reclassified to without donor restrictions net assets and reported as net assets released from restrictions.

Principles of Consolidation

The consolidated financial statements include the accounts of the Foundation and its wholly owned subsidiary, ACF Properties LLC, which was funded to receive contributions of real estate. All material intra-entity transactions have been eliminated.

Basis of Accounting

For purposes of the statement of cash flows, the Foundation considers all unrestricted liquid investments with an initial maturity of three months or less to be cash equivalents.

The Foundation follows Generally Accepted Accounting Principles (GAAP), when preparing consolidated financial statements and accounting for contributions received and contributions made. GAAP establishes standards for general purpose external consolidated financial statements.

It requires that those consolidated financial statements provide certain basic information that focuses on the entity as a whole and meets the common needs of external users of those statements.

Under GAAP, contributions and pledges are recorded in the period received in the appropriate class of net assets based upon any donor-imposed stipulations.

Cash and Cash Equivalents

For purposes of the Statements of Cash Flows, the Foundation considers highly liquid investments with original maturities of three months or less to be cash equivalents.

Investments

Investments in marketable securities are reported at fair value in the Statements of Financial Position. Unrealized gains and losses and interest earned on investments are recorded as donor-restricted or without donor restricted investment earnings. All investment earnings are recorded in the Statements of Activities.

Accounts and Grants Receivable

Accounts receivable are recorded on the accrual basis when the goods and services are billed and are considered delinquent or uncollectible on a case-by-case basis by management. The Foundation records an allowance for doubtful accounts for the estimated uncollectible portion of the accounts receivable. This estimate is based on management's historical collection experience and a review of current accounts receivable. Management deems all receivables fully collectible; therefore, no allowance has been established at December 31, 2020 and 2019. Receivables are charged off when all collection efforts have been exhausted.

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

Prepaid Expenses

Payments made to vendors for services that will benefit periods beyond the year end are recorded as prepaid expenses.

Property and Equipment

Property and equipment are stated at cost or estimated fair value if donated. Expenses for maintenance and repairs are charged to expense as incurred, and expenses for major renovations are capitalized. All expenses for property and equipment in excess of \$5,000 are capitalized. Depreciation is provided over the estimated useful lives of the assets on a straight-line basis of 3-7 years.

Funds Held in Trust for Other Organizations (Agency Endowments)

Assets received from an organization that names itself or its affiliate as the beneficiary of the funds the Foundation records as liabilities rather than as contributions, even if variance power is explicitly stated in the gift agreement. Assets received and net investment earnings are recorded as increases to agency endowment liabilities; fund distributions and fees are recorded as decreases to liabilities.

Funds Held as Donor Advised and Other Funds

Assets and contributions paid directly to the Foundation for a charitable endowment specified by the donor are considered to be unrestricted contributions to the Foundation if the donor has entered into an agreement that grants the Foundation variance power. Assets held are reported as restricted cash or restricted investments and without donor restrictions net assets.

The Foundation also maintains funds for which the donor has no expectation of giving advice once the gift is given. Those include scholarships, field of interest funds, designated funds, project funds, operating funds, and unrestricted funds.

With donor restrictions, contributions to the Foundation are held as such until the restrictions are met and the net assets are released from restrictions.

Fair Value of Financial Instruments

The Foundation discloses its estimate of the fair value of material financial instruments, including those recorded as assets or liabilities in its consolidated financial statements.

The following financial instruments are recorded at fair value or at amounts that approximate fair value: (1) cash and cash equivalents, (2) investments, (3) receivables, net, (4) certain other current assets, (5) accounts payable and (6) other current liabilities. The carrying amounts reported in the Statements of Financial Position for the above financial instruments closely approximates their fair value due to the short-term nature of these assets and liabilities except for the Foundation's investments. The carrying amounts of the Foundation's investments were determined based on quoted market prices when available.

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

Compensated Absences

Annual leave is accrued as earned and recorded as an expense in the period earned.

Support and Revenue

With the adoption of Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”) Topic 606, Revenue from Contracts with Customers (“ASC 606”) on January 1, 2020, revenue is recognized when control of the promised goods or services is transferred to customers in an amount that reflects the consideration the Foundation expects to be entitled to receive in exchange for those goods and services.

Revenues from exchange transactions are recognized as performance obligations are satisfied, which in most cases are as related costs are incurred.

Fund Administration Fees: Fees for services include charges to the individual funds for administration and managing the investments. Fees are recognized at the time the services are provided by the Foundation. Services are recognized monthly.

Contributions: Unconditional promises to give cash and other assets to the Foundation are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at the fair value at the date the gift is received. The gifts are reported as with donor restrictions support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, with donor restriction net assets are reclassified as without donor restriction net assets and reported in the statements of activities as net assets released from restrictions. Donor-restricted contributions whose restrictions are met the same year as received are reported as without donor restricted contributions in the accompanying consolidated financial statements.

Public Support: Contributions reported on the statements of activities include grants and other contributions from corporations, foundations and individuals, as well as grants from the State of Alaska.

Functional Allocation of Expenses

Expenses which apply to more than one functional category (i.e. Program Services, Management & General, and Fundraising) have been allocated based on the time spent on these functions by specific employees as reflected in their timesheets. Indirect expenses such as facility costs are allocated based on square footage used by functional departments. Certain marketing material costs or special events costs are allocated based on the percentage of the publication or marketing technology devoted to each functional area. Other indirect expenses, such as information technology and supplies are allocated based on the overall number of staff in the various functional categories, and the utilization of the expense category by the staff. All other costs are charged directly to the appropriate functional category.

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions. Actual results could differ from those estimates.

In-kind Contributions

Donated services are recognized as contributions in accordance with FASB ASC 958, Accounting for Contributions Received and Contributions Made, if the services (1) create or enhance nonfinancial assets or (2) require specialized skills, are performed by people with those skills, and would otherwise be purchased by the Foundation. In-kind contributions for space, supplies, and professional services are recorded in the statement of activities at market value and recognized as revenue and expenses in the period they are received, except for donated equipment, which is recorded as revenue in the period received and the asset is depreciated over its estimated useful life.

Income Tax Status

The Foundation is a nonprofit corporation exempt from income taxation under Section 501(c)(3) of the Internal Revenue Code whereby only unrelated business income, as defined by Section 512(a)(1) of the Internal Revenue Code, is subject to Federal income tax.

The Foundation applies the provisions of ASC No. 740 relating to accounting for uncertainty in income taxes. The Foundation annually reviews its tax returns and positions taken in accordance with the recognition standards. The Foundation believes that it has no uncertain tax position which would require disclosure or adjustment as of December 31, 2020 or 2019.

The Foundation classifies all interest and penalties related to tax contingencies as income tax expense. As of December 31, 2020 and 2019, there were no accrued interest or penalties. The Foundation files tax returns in the U.S. Federal Jurisdiction and the State of Alaska. As of December 31, 2020, the tax years that remain subject to examination are 2017, 2018 and 2019.

Liquidity

The Foundation receives significant contributions with donor restrictions to be used in accordance with the associated purpose restrictions. It also receives gifts to establish endowments that will exist in perpetuity; the income generated from such endowments is used to fund programs. In addition, the Foundation receives support without donor restrictions; such support has historically represented a significant portion of annual program funding needs, with the remainder funded by investment income without donor restrictions and appropriated earnings from gifts with donor restrictions.

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

The Foundation considers investment income without donor restrictions, appropriated earnings from donor-restricted endowments, contributions without donor restrictions and contributions with donor restrictions for use in current programs which are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures. The Foundation also considers the administrative fees it charges all funds at the Foundation to support its general expenditures and annual operations. General expenditures include administrative and general expenses, fundraising expenses and grant commitments expected to be paid in the subsequent year. Annual operations are defined as activities occurring during the Foundation's fiscal year.

The Foundation manages its cash available to meet general expenditures following these guiding principles:

- An operating budget within a prudent range of financial soundness and stability,
- Maintaining adequate liquid assets, and
- Maintaining sufficient reserves to provide reasonable assurance that grant commitments and obligations under endowments with donor restrictions that support mission fulfillment will continue to be met, ensuring the sustainability of the Foundation.

The table below presents financial assets available for general expenditures within one year at December 31, 2020:

Financial assets at year end:	
Cash and cash equivalents	\$ 12,879,644
Lease and other receivables	358,105
Investments (liquid within 90 days):	
Cash in certificates of deposit	160,587
Cash in short-term pool	10,081,103
Cash in investment accounts	11,615,976
U.S. treasuries	12,551,634
Corporate obligations	7,239,175
Mutual funds	70,040,830
Total Financial Assets	\$ 124,927,054

Subsequent Events

Management has evaluated the existence of subsequent events through July 26, 2021, the date which the consolidated financial statements were available for issuance.

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

2. Cash and Cash Equivalents

The Foundation maintains cash balances at financial institutions located in Anchorage, Alaska, which are insured by the FDIC up to \$250,000 at December 31, 2020 and 2019. Any amounts exceeding FDIC insurance coverage are uncollateralized and uninsured and represent a concentration of credit risk. Uninsured and uncollateralized amounts were \$1,367,217 and \$6,509,078, respectively, at December 31, 2020 and 2019.

3. Fair Value Measurements/Investments

Included in investment related line items in the consolidated financial statements are certain financial instruments carried at fair value. Other financial instruments are periodically measured at fair value, such as when impaired, or for certain bonds and preferred stock when carried at the lower of cost or market.

The fair value of an asset is the amount at which the asset could be bought or sold in a current transaction between willing parties, that is, other than in a forced or liquidation sale. The fair value of a liability is the amount at which that liability could be incurred or settled in a current transaction between willing parties, that is, other than in a forced or liquidation sale. Fair values are based on quoted market prices when available.

The Foundation's financial assets and liabilities carried at fair value have been classified, for disclosure purposes, based on a hierarchy defined by generally accepted accounting principles. The hierarchy gives the highest ranking to fair values determined using unadjusted quoted prices in active markets for identical assets and liabilities (Level 1) and the lowest ranking to fair values determined using methods and models with unobservable inputs (Level 3). An asset's or a liability's classification is based on the lowest level input that is significant to its measurement. For example, a Level 3 fair value measurement may include inputs that are both observable (Levels 1 and 2) and unobservable (Level 3). The levels of the fair value hierarchy are as follows:

- Level 1 - Values are unadjusted quoted prices for identical assets and liabilities in active markets accessible at the measurement date.
- Level 2 - Inputs include quoted prices for similar assets or liabilities in active markets, quoted prices from those willing to trade in markets that are not active, or other inputs that are observable or can be corroborated by market data for the term of the instrument. Such inputs include market interest rates and volatilities, spreads and yield curves.
- Level 3 - Certain inputs are unobservable (supported by little or no market activity) and significant to the fair value measurement. Unobservable inputs reflect the Foundation's best estimate of what hypothetical market participants would use to determine a transaction price for the asset or liability at the reporting date.

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

Certain assets of the Foundation as carried at net asset value (NAV).

The following tables provide information as of December 31, 2020 and 2019 about the Foundation's financial assets and liabilities measured at fair value on a recurring basis.

<i>December 31, 2020</i>	Level 1	Level 2	Level 3	Total
Assets:				
Money market / cash sweeps	\$ 11,716,192	\$ -	\$ -	\$ 11,716,192
Certificate of deposit	-	160,587	-	160,587
U.S. treasuries	-	12,551,634	-	12,551,634
Short term bonds	-	6,214,481	-	6,214,481
Municipal obligations	-	47,500	-	47,500
Corporate obligations	-	7,239,175	-	7,239,175
Asset back securities	-	1,731,313	-	1,731,313
Common equity:				
Capital goods	4,497	-	-	4,497
Consumer discretionary	8,871,306	-	-	8,871,306
Consumer staples	4,319,782	-	-	4,319,782
Energy	2,178,169	-	-	2,178,169
Financials	10,629,342	-	-	10,629,342
Health care	8,661,324	-	-	8,661,324
Industrials	7,604,356	-	-	7,604,356
Information technology	14,635,637	-	-	14,635,637
Materials	2,543,687	-	-	2,543,687
Real estate	2,249,387	-	-	2,249,387
Telecom	5,797,465	-	-	5,797,465
Utilities	1,852,119	-	-	1,852,119
Other	1,080	-	-	1,080
Diversified hedged strategies	2,263,329	2,902,718	2,095,114	7,261,161
Private real estate	309,708	239,148	3,353,866	3,902,722
Private equity	-	5,495	1,304,062	1,309,557
Private debt	479,438	1,573,535	110,175	2,163,148
Closely held stock	-	-	9,310,664	9,310,664
Total at fair value	84,116,818	32,665,586	16,173,881	132,956,285
Investments carried at net asset value	-	-	-	8,306,813
Total	\$ 84,116,818	\$ 32,665,586	\$ 16,173,881	\$ 141,263,098

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

<i>December 31, 2019</i>	Level 1	Level 2	Level 3	Total
Assets:				
Money market / cash sweeps	\$ 14,472,364	\$ -	\$ -	\$ 14,472,364
Certificate of deposit	-	159,151	-	159,151
U.S. treasuries	-	10,333,651	-	10,333,651
U.S. agency funds	-	5,214,781	-	5,214,781
Municipal obligations	-	24,220	-	24,220
Corporate obligations	-	13,881,801	-	13,881,801
Asset back securities	-	400,587	-	400,587
Common equity:				
Consumer goods	7,228	-	-	7,228
Consumer discretionary	5,538,681	-	-	5,538,681
Consumer staples	3,879,489	-	-	3,879,489
Consumer Services	1,308	-	-	1,308
Energy	1,729,612	-	-	1,729,612
Financials	7,705,868	-	-	7,705,868
Health care	7,299,269	-	-	7,299,269
Industrials	5,080,145	-	-	5,080,145
Information technology	9,861,311	-	-	9,861,311
Materials	1,863,007	-	-	1,863,007
Real estate	2,094,634	-	-	2,094,634
Telecom	4,921,272	-	-	4,921,272
Utilities	1,658,716	-	-	1,658,716
Other	10	-	-	10
Debt bonds	-	159,847	-	159,847
Diversified hedged strategies	1,106,521	3,643,701	477,034	5,227,256
Private real estate	-	12,785	3,087,523	3,100,308
Private equity	-	6,891	1,282,778	1,289,669
Closely held stock	-	-	7,978,360	7,978,360
Total at fair value	67,219,435	33,837,415	12,825,695	113,882,545
Investments carried at net asset value	-	-	-	5,731,920
Total	\$ 67,219,435	\$ 33,837,415	\$ 12,825,695	\$ 119,614,465

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

Reconciliations of assets and liabilities measured and carried at fair value on a recurring basis with the use of significant unobservable inputs (Level 3) for the year ending December 31, 2020 and 2019 are as follows:

	Fair value investments
Balance at December 31, 2018	\$ 11,046,123
Change in value due to appraisal/redemption	1,779,572
Balance at December 31, 2019	12,825,695
Change in value due to appraisal/redemption	3,348,186
Balance at December 31, 2020	\$ 16,173,881

Investments consisting of closely held stock are recorded at fair value based on an appraisal using valuation techniques such as the sales-comparison approach and income approach. Unobservable inputs include market comparable rates.

The Foundation's accounting policy is to recognize transfers between levels of their fair value hierarchy on the date of the event or change in circumstances that caused the transfer.

The Foundation invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such change could materially affect the amount reported in the statement of financial position.

4. Investment Income

Investment income is comprised of the following at December 31:

	2020	2019
Realized gain	\$ 1,015,262	\$ 1,628,555
Unrealized gain	13,011,945	11,236,547
Interest and dividend income	2,367,574	2,061,798
Total investment income	16,394,781	14,926,900
Less: investment expenses	246,945	217,182
Total investment income, net of expenses	\$ 16,147,836	\$ 14,709,718

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

5. Property, Equipment, and Donated Land

Property and equipment is comprised of the following at December 31:

	2020	2019
Land	\$ 8,490,000	\$ -
Building	5,120,000	-
Furniture and equipment	287,409	272,779
Software	36,001	36,001
Total property and equipment	13,933,410	308,780
Accumulated depreciation	(369,510)	(237,096)
	\$ 13,563,900	\$ 71,684

Depreciation expense was \$132,414 and \$29,260 for the years ended December 31, 2020 and 2019, respectively. The donated land is not depreciated.

In June 2020, BP Alaska Exploration, Inc. made a lasting contribution to the Alaska nonprofit and educational community by donating the BP Energy Center to The Alaska Community Foundation. The property consists of a 13,500 sq. ft conference and meeting center, along with a 5.6-acre lot containing the building and parking facilities, with a fair value of \$13,610,000. As part of the transaction, an unrestricted fund was converted for ACF's use to operate and manage the property for a 20-year term.

6. Description of Program and Supporting Services

Philanthropic Funds

Funds expended from the holdings of endowed or nonendowed charitable funds for the sole purpose of making grants to 501(c)(3) charitable organizations in perpetuity or otherwise.

Restricted Programs and Projects

Restricted programs are funds expended by the Foundation when it serves as the fiscal sponsor for a partner entity that is not a 501(c)(3) organization to enable a charitable project to move forward for the community. There are some projects that the Foundation expends funds for that are unrestricted that are also included in this program.

Management and General

Funds expended for the administration and general operations of the Foundation.

Fundraising

Funds expended to solicit donations or contributions to the Foundation.

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

7. With Donor Restrictions Net Assets

With donor restriction net assets consist of the following at December 31:

	2020	2019
BP Energy Center Fund	\$ 20,165,830	\$ -
Coronavirus Nonprofit Relief Fund (CNRF)	1,816,063	-
Progressive and Social Justice Fund	898,755	930,462
Pick Click Give	571,474	571,474
Wrangell Scholarship Fund	525,631	518,397
Sitka Scholarship Fund	446,531	456,526
AFN Marketplace Fund	253,459	241,304
ADN Homelessness Journalism Project Fund	195,393	50,431
Thorpe Scholarship Fund	87,438	57,013
PCG Project Fund	20,829	45,578
Alaska Center for Excellence in Journalism	23,302	40,529
Family Donor Advised Fund	-	11,396,775
Knight Foundation Grant	-	25,054
Other	91,180	73,016
Total	\$ 25,095,885	\$ 14,406,559

Net assets were released from restrictions by satisfying the relevant requirements related to those restrictions as specified on the fund agreements.

During 2020, two changes occurred to net assets with donor restrictions. The first change was an addition to donor-restrictions of \$20,165,830 related to the BP Energy Center. The second change was the reclassification of the Family Donor Advised Fund of \$11,396,775, which was converted to a field of interest fund at ACF per the family's testamentary documents, and is no longer considered to be with donor restrictions.

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The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

8. Leases

The Foundation entered into a lease that was executed November 1, 2012 and terminating on October 31, 2022. During 2014, The Foundation's lease provided for month to month occupancy. Terms of the agreement provide for monthly payments of \$1.48 per square foot, or \$9,216 for space and utilities and increases of 3% per year. In 2015, the Foundation signed an amendment to increase the amount of space rented. Terms of this amendment provide for additional monthly payments of \$1.53 per square foot, or \$3,288 for space and utilities and increases of 3% per year. Rent expense for office space, including the additional space added in 2015, was \$170,359 and \$167,986 for the years ended December 31, 2020 and 2019, respectively.

Minimum future lease obligations on all leases in effect at December 31 are as follows:

2021	\$	173,442
2022		146,848
Total		\$ 320,290

9. Subleases

The Alaska Community Foundation and Affiliate subleases space within its leased area to various other entities on varying terms. The Alaska Community Foundation and Affiliate has multiple sublease agreements that are renewed annually. Expected future payments of subleases to offset lease expenses are as follows:

2021	\$	124,187
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10. Related Parties

On October 1, 2012, the Foundation entered into an office lease agreement with SJ/JL Calais Office I, LLC. A board member of The Foundation is a 28.5% direct beneficial owner and 15.7% indirect beneficial owner through an Alaska Trust. In addition, the Foundation's largest grantor is an 11.6% beneficial owner in the SJ/JL Calais Office I, LLC. A portion of the grantor's share of income from this partnership is used to offset and reduce the office space lease payments for the Foundation. The lease payments for 2020 were \$184,385 and \$167,986 in 2019.

In 2020 and 2019, the Foundation recognized \$3,184,713 and \$1,127,694, respectively, in revenue from the Rasmuson Foundation. The President and CEO of the Rasmuson Foundation is also a board member of the Foundation.

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

On December 19, 2012, The Alaska Children's Trust entered into an office lease agreement with The Foundation and contracts with The Foundation's program grant making staff to provide grant-making due diligence for the Alaska Children's Trust. Additionally, The Foundation invests and manages an investment portfolio of \$14,092,434 million on behalf of the Alaska Children's Trust. In 2020, The Foundation recorded \$63,259 in rental income and \$3,096 was billed back to the Alaska Children's Trust for reimbursement of postage, printing and staff time performing administrative and grant making services.

Anchorage Park Foundation maintains an office lease agreement with the Foundation and contracts with The Foundation program grant making staff to provide grant-making due diligence and other financial services for the Anchorage Park Foundation. Additionally, The Foundation invests and manages an investment portfolio of \$305,292 on behalf of the Anchorage Park Foundation. In 2020, The Foundation recorded \$40,582 in rental income and \$164 was billed back to the Anchorage Park Foundation for other expenses.

11. Contingencies

Amounts received or receivable from grantors are subject to audit and adjustment. Any disallowed claims, including amounts already collected, would become a liability of the Foundation. However, management believes that such claims, if any, would not be significant.

12. Pension Plan

Prior to 2017, the Foundation had a 403(b) defined contribution plan with Mutual of America, which covers full-time employees at their date of hire. Under the Plan, the Foundation provided an employer contribution of 6% of the employee's gross wages after 12 months of service. As of 2018, The Alaska Community Foundation has a 401(k) defined contribution plan with John Hancock, which covers full-time employees. Under the Plan, the Foundation provides an elective employer matching contribution of 100% of the employee contribution up to 3% of wages, and an additional 50% of the employee contribution for the next 2% of wages after 12 months of service. Employer contributions under the plan totaled \$30,380 and \$19,926 for the years ended 2020 and 2019, respectively.

13. Accounting Pronouncements Issued but Not Yet Adopted or Currently in Effect

Leases

In February 2016, FASB issued ASU 2016-02, *Leases* (Topic 842), to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the statement of financial position and disclosing key information about leasing arrangements for lessees and lessors. The new standard applies a right-of-use (ROU) model that requires, for all leases with a lease term of more than 12 months, an asset representing its right to use the underlying asset for the lease term and a liability to make lease payments to be recorded. The ASU is effective for the Foundation's fiscal years beginning after December 15, 2021 with early adoption permitted. Management is currently evaluating the impact of this ASU on its consolidated financial statements.

The Alaska Community Foundation and Affiliate

Notes to Consolidated Financial Statements

14. COVID-19 Pandemic

On January 30, 2020, the World Health Organization (“WHO”) announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the “COVID-19 outbreak”) and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally, and Governor Dunleavy issued a public health disaster emergency for the State of Alaska.

COVID-19 impacts to ACF were limited to operational reactions to the federal, state, and local mandates with additional costs to provide remote work technologies to ACF personnel. These additional costs are not considered material. Certain legislative actions have been enacted at the federal level related to the pandemic response, including the Coronavirus Aid, Relief and Economic Security (CARES) Act in May 2020, the Consolidated Appropriations Act in December 2020, and the American Rescue Plan in March 2021. In addition, private funders provided significant relief to the nonprofit community.

ACF was involved with COVID-19 related responses, which included a statewide joint fundraising effort with the Rasmuson Foundation and United Way of Alaska that disbursed the funds that were raised to other nonprofits throughout Alaska. The State of Alaska Department of Health and Social Services awarded \$47.8 million to distribute CARES grants to 254 nonprofits in the fiscal year. The distributions that occurred in 2020 made a positive impact on ACF. Currently, the Foundation does not anticipate any other impact from these legislative actions, but continues to examine the elements of these actions for any impact they may have on the Foundation’s future business.

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the Foundation’s financial condition, liquidity, and future results of operations. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the Foundation is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for fiscal year 2021.

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The Alaska Community Foundation and Affiliate

Schedule of Expenditures of Federal Awards Year Ended December 31, 2020

Federal Grantor/Pass-Through Grantor/Program or Cluster Title	Federal CFDA Number	Pass-Through Entity Identifying Number	Provided to Subrecipients	Total Federal Expenditures
U.S. Department of the Treasury Passed through the State of Alaska Department of Health and Social Services - COVID-19 Coronavirus Relief Fund - Coronavirus Relief Fund	21.019	605-234-20001	\$ 47,557,057	\$ 49,700,000
Total Expenditures of Federal Awards			\$ 47,557,057	\$ 49,700,000

1. Basis of Presentation

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of The Alaska Community Foundation (ACF) under programs of the federal government for the year ended December 31, 2020. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of ACF, it is not intended to and does not present the financial position, changes in net assets or cash flows of ACF.

2. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

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Single Audit Section



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Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Members of the Board of Directors
The Alaska Community Foundation and Affiliate
Anchorage, Alaska

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of Alaska Community Foundation and Affiliate (the Foundation), which comprise the consolidated balance sheets as of December 31, 2020, and the related consolidated statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated July 26, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the consolidated financial statements, we considered the Foundation's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Foundation's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's consolidated financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Alaska Community Foundation's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the consolidated financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BDO USA, LLP

Anchorage, Alaska
July 26, 2021



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Independent Auditor's Report on Compliance for Each major Federal Program and Report on Internal Control Over Compliance Required by the Uniform Guidance

Members of the Board of Directors
The Alaska Community Foundation and Affiliate
Anchorage, Alaska

Report on Compliance

Opinion on Compliance for Major Federal Program

We have audited Alaska Community Foundation (the Foundation) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on Alaska Community Foundation's major federal program for the year ended December 31, 2020.

Alaska Community Foundation's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Alaska Community Foundation complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2020.

Basis for Opinion

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Alaska Community Foundation and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion. Our audit does not provide a legal determination of Alaska Community Foundation's compliance with the types of compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to Alaska Community Foundation's federal program.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the types of compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Alaska Community Foundation's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the types of compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Alaska Community Foundation's compliance with the requirements of the federal program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Alaska Community Foundation's compliance with the types of compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Alaska Community Foundation's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Alaska Community Foundation's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that have not been identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

BDO USA, LLP

Anchorage, Alaska
July 26, 2021

Alaska Community Foundation and Affiliate

Schedule of Findings and Questioned Costs Year Ended December 31, 2020

Section I - Summary of Auditor's Results

Financial Statements

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with GAAP:

Unmodified

Internal control over financial reporting:

Material weakness(es) identified?

☐ yes

☒ no

Significant deficiency(ies) identified?

☐ yes

☒ (none reported)

Noncompliance material to financial statements noted?

☐ yes

☒ no

Federal Awards

Internal control over major federal programs:

Material weakness(es) identified?

☐ yes

☒ no

Significant deficiency(ies) identified?

☐ yes

☒ (none reported)

Type of auditor's report issued on compliance for major federal programs:

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)

☐ yes

☒ no

Identification of major federal programs:

CFDA Numbers	Name of Federal Program or Cluster	Agency
21.019	Coronavirus Relief Fund	U.S. Department of Treasury

Dollar threshold used to distinguish between Type A and Type B programs: \$ 750,000

Auditee qualified as low-risk auditee?

☐ yes

☒ no

Section II - Financial Statement Findings

There were no findings related to the financial statements which are required to be reported in accordance with the standards applicable to financial audits contained in *Government Auditing Standards*.

Section III - Federal Award Findings and Questioned Costs

There were no findings and questioned costs for federal awards as defined in 2 CFR 200.516(a) that are required to be reported.